

- I. CORPORATE SOURCES AND USES OF **FUNDS**
 - A. 3 General Sources of Funds:
 - Internally-generated cash
 - Short-term external funds
 - Long-term external funds
 - B. Forms of Securities
 - **Equity**
 - Debt: the most preferred form

- C. Debt Instruments Used
 - 1. Commercial Bank Loans
 - 2. Bonds
 - a. Publicly issued
 - b. Privately issued

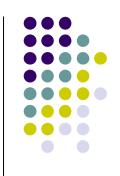


- D. Financial Markets v. Financial Intermediaries
 - Securitization
 - a. Definition:

replacing bank loans with securities issued in public markets.



- Reflects reduction in access costs due to
 - 1.) Technological improvements
 - 2.) Globalization
- E. Globalization of Financial Markets-has led to
 - 1. Global center competition
 - 2. Regulatory arbitrage



- II.NATIONAL CAPITAL MARKET AS INTERNATIONAL CENTERS
 - A. Principal Functions of Financial Centers-between savers and borrowers
 - 1. To transfer purchasing power
 - 2. To allocate funds

- B. International Financial Market
 - 1. Development of most important:
 - a. London
 - b. New York
 - c. Tokyo
 - 2. Other Centers for Intermediaries
 - a. Singapore
 - b. Hong Kong
 - c. the Bahamas



- 3. Prerequisites to be a financial center
 - a. political stability
 - b. minimal government interventions
 - c. legal infrastructure
 - d. financial infrastructure



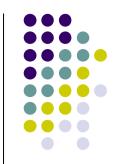
- C. Foreign Access to Domestic Markets
 - 1. The Foreign Bond Market
 - a. Extension of domestic market
 - b. Issues floated by foreign cos. or governments
 - c. Examples: yankee bonds, samurai bonds



- c. Three Major Types of Foreign Bonds
 - 1.) Fixed rate
 - 2.) Floating rate
 - 3.) Equity related



- 2. The Foreign Bank Market
 - a. Extension of domestic markets
 - b. Important funding source:Japanese banks for U.S. firms
- 3. The Foreign Equity Market
 - a. Cross listing internationally can
 - 1.) diversify risk
 - 2.) increase potential demand
 - 3.) build base of global owners.



- D. Downside of Global Financial Markets
 - -abrupt shifts in capital flows
- **II.THE EUROMARKETS**
 - -the most important international financial markets today.
 - A. The Eurocurrency Market
 - 1. Composed of eurobanks who accept/ maintain deposits of foreign currency
 - 2. Dominant currency: US\$

- B. Growth of Eurodollar Market caused by restrictive US government policies, especially
 - 1. Reserve requirements on deposits
 - 2. Special charges and taxes
 - 3. Required concessionary loan rates
 - 4. Interest rate ceilings
 - 5. Rules which restrict bank competition.

TS.

- C. Eurodollar Creation involves
 - 1. A chain of deposits
 - 2. Changing contol/usage of deposit
 - 3. Eurocurrency loans
 - a. Use London Interbank Offer Rate: LIBOR as basic rate
 - b. Six month rollovers
 - Risk indicator: size of margin between cost and charged.

rate

- 4. Multicurrency Clauses
 - a. Clause gives borroweers opton to switch currency of loan at rollover.
 - b. Reduces exchange rate risk
- 5. Domestic vs. Eurocurrency Markets
 - a. Closely linked rates by arbitrage
 - b. Euro rates: tend to lower lending, higher deposit

- D. Eurobonds
 bonds sold outside the country of currency denomination.
 - Recent Substantial Market Growth

 due to use of swaps.
 a financial instrument which

gives 2 parties the right to exchange streams of income over time.



- 2. Links to Domestic Bond Markets arbitrage has eliminated interest rate differential.
- Placement underwritten by syndicates of banks



- 4. Currency Denomination
 - a. Most often US\$
 - b. "Cocktails" allow a basket of currencies
- 5. Eurobond Secondary Market-result of rising investor demand
- 6. Retirement
 - a. sinking fund usually
 - b. some carry call provisions.

- 7. Ratings
 - a. According to relative risk
 - b. Rating AgenciesMoody's, Standard & Poor
- 8. Rationale For Market Existence
 - a. Eurobonds avoid government regulation
- b. May fade as market deregulate

- E. Eurobond vs. Eurocurrency Loans
 - 1. Five Differences
 - a. Eurocurrency loans use variable rates
 - b. Loans have shorter maturities
 - c. Bonds have greater volume
 - d. Loans have greater flexibility
 - e. Loans obtained faster

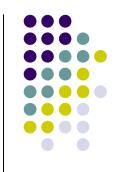
- F. Note Issuance Facility (NIF)
 - 1. Low-cost substitute for loan
 - 2. Allows borrowers to issue own notes
 - 3. Placed/distributed by banks
- G. NIFs vs. Eurobonds
 - 1. Differences:
 - a. Notes draw down credit as needed
 - b. Notes let owners determine timing
 - c. Notes must be held to maturity

- IV. INTEREST RATE AND CURRENCY SWAPS
 - A. INTEREST RATE SWAPS
 - 1. Definition

an agreement between 2 parties

to

exchange US\$ interest payments for a specific maturity on an agreed notional amount.



- a. Notional principal: a reference amount used only to calculate interest expense but never repaid.
- b. Maturities: less than 1 to over 15 years
- 2. Types
 - a. Coupon swap
 - b. Basis swap



- 3. Usage:
 - to reduce risk potential and costs.
- B. Currency Swaps
 - Definition
 two parties exchange foreign-currency-denominated debt at periodic intervals.
 - 2. Purpose: similar to parallel loan



- 3. Differences of a Currency Swap:
 - a. Currency swap is not a loan
 - b. No interest expense; no balance sheet entry
 - c. The right to offset any non-payment is more firmly establish

- 4. Similarities between Interest Rate and Currency Swaps
 - a. Avoid exchange rate risk
 - b. Exchange rate is only a reference to determine amounts exchanged
- Economic Benefits of Swaps
 when arbitrage prohibited, they provide
 long-term financing.



V. DEVELOPMENT BANKS

A. General Purpose founded by governments to help finance very large infrastructure projects.

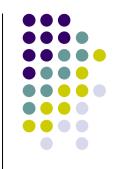
- B. Types of Development Banks
 - World Bank Group includes
 - a. International Bank for Reconstruction and Development
 - b. International Development Association
 - c. International Finance Corporation



- B. Types of Development Banks (con't)
 - Regional Development Banks finance industry, agricultural, and infrastructure projects
 - 3. National Development Banks concentrate on a particular industry or region.



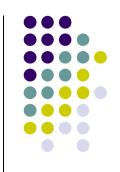
- I. RECENT PATTERNS rapid growth in risk and complexity over the last 2 decades
 - A. The Era of Growth (Causes)
 - 1. Growth in international business
 - 2. Energy Crisis of 1973
 - 3. Loans to developing economies



- 2. International Banking Crisis(1982)
 - a. Energy Crisis (1973)OPEC nations accumulated huge (petro) dollar balances
 - b. Loans went to developing nations.
 - c. OPEC funds dried up (1982)



- d. Interest rates began to rise
- e. Mexico: August, 1982 announced its inability to make loan payments
- f. By spring, 198325 developing nations also defaulted banking crisis!



- Baker Plan (1985)
 Goal: to support 15 developing nations through economic growth Failed.
- Brady Plan (1989)
 Goal: debt relief through forgiveness



- 4. Brady Plan options:
 - a. Banks given two
 - 1.) Make new loans
 - 2.) Write off portions of existing loans in exchange for "Brady"bonds.
 - 3.) "Brady" bonds IMF backed
 - b. Bank crisis ends by July 1992.



- B. International Bank Regulations
 - Needed: well-defined supervisory structure
 - Basle Agreement (1992)
 set risk-based banking standards
 - a. Banks must have minimum8% ratio capital to assets



- b. Capital adequacy standards revised to incorporate market risk
- c. Banks must focus more on profit growth
- C. Japanese International Bank Expansion
 - 1. Recent expansion overseas
 - Lately, retrenchment due to new Basle standards.



- II.ORGANIZATIONAL FORMS AND
 STRATEGIES IN BANK EXPANSION
 OVERSEAS
 - A. Bank's Foreign Market Approach depends on
 - 1. Overall financial resources
 - 2. Level of market experience
 - 3. Int'l business volume
 - 4. Bank's strategic plans



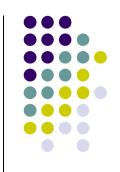
- B. Correspondent Banking
 - 1. Definition:

a bank located elsewhere that provides a service for another bank.

Main function:
 to provide financing for affiliates
 of MNCs.



- 3. Advantages of Correspondent Banking
 - a. Low cost market entry
 - b. Minimal staffing expense
 - c. Multiple business sources
 - d. Local banking opportunities
 - e. Network of local contacts



- 4. Disadvantages of Correspondents
 - a. U.S. customers may be given lower priority
 - b. Some credit forms prohibited
 - c. Irregular, not extensive credit results



- C. Representative Offices
 - 1. Functions:
 - a. to provide advisor services
 - b. to speed up services
 - c. to help loan generation
 - *d. not authorized to directly accept deposits/make loans



- Advantages of Representative Offices
 - a. Low-cost market entry
 - b. Efficient delivery
 - c. Attracts additional business
 - d. Maintains existing business



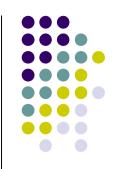
- Disadvantages of Representative Offices
 - a. Inability to more effectively penetrate markets
 - b. Expensive
 - c. Qualified personnel difficult to attract



- D. Foreign Branches-true international presence
 - 1. Functions:
 - a. Same as rep. office
 - *b. Authorized to accept deposits/make loans



- Advantages of Foreign Branches
 - a. Greater control over foreign operations
 - b. Greater ability to offer direct, integrated customer services
 - c. Better customer relations



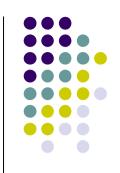
- 3. Disadvantages of Foreign Branch
 - a. High-cost
 - b. Difficult and expensive to train managers.
- E. Edge Act and Agreement Corporations: U.S. bank subsidiaries that may carry on international banking activities



- 1. Edge Act Banks
 - a. Physically located in U.S.
 - b. Authorized to handle only international business
 - c. Customers: foreign or U.S.
 - d. Authorized to accept foreign currency deposits/make loans.



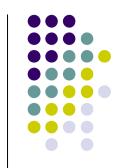
- G. International Banking Facilities (IBFs) can conduct international banking due to U.S. government exemption. IBFs:
 - a. Bookkeeping entries
 - b. Major Activities: accept deposits/make loans
 - c. Exempt from Fed's Regulation Q
- d. Closely linked to eurocurrency markets.



- III. VALUE CREATION IN INT'L BANKING
 - A. Capital Adequacy
 - 1. If well-capitalized, competitive advantage in
 - a. underwriting securities
 - b. reducing cost of funding



- B. Human Resources and Banking Organization
 - Competitive advantage:
 have an organization to exploit
 information to learn and to
 innovate quickly
 - 2. Prepare/enable employees to recognize/respond to problems



- C. Information Systems
 - To create competitive advantage
 - a. requires large investment in information technology
- D. Transaction-Processing Services
 - 1. Demand for seamless services in
 - a. funds movement
 - b. foreign exchange
 - c. cash management



- IV. COUNTRY RISK ANALYSIS-country-risk assessment predictspotential debt-repayment problems
 - A. Country Risk analysis
 - Involves an examination of
 - a. Economic factors
 - b. Political factors